



INSTRUMENT OF PROXY

*If you are a member of the Canadian Carwash Association and **cannot attend the Annual General Meeting, please complete this form and return it to CCA:***

Your proxy helps to ensure that quorum is achieved and that business can be transacted in the event that you cannot attend the general meeting.

Please ensure the individual you name as proxy is a member in good standing of CCA.

I, _____
(your name)

of _____
(company)

being a voting member of the Canadian Carwash Association do hereby appoint:

(Name of person you are appointing)

(Company)

or, failing him/her, the President of CCA, Karen Smith or failing her, I appoint _____, as my proxy or proxies to vote on my behalf at the Annual General Meeting to be held on March 5, 2024 or at any adjournment thereof.

Dated this _____ day of _____, 2024

Signature of authorized delegate